

Shire of Bellingin 2027 Our Community Vision Connected, Sustainable, Creative

Community Strategic Plan

Bellingin Shire
COUNCIL





The Gumbaynggirr Community Vision ...

A place where there is genuine respect for the land and the original people of this country.

A place where the ancestors' way of holding country is recognised.

A place where there is respect for custodial people who carry this tradition today and for Elders and the children of the future.

A place where we all walk together, where we can all be here in harmony with the land and all life.

The land around here has a great capacity to do that, to heal... in a way that's not separating.

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For the purposes of the OLG's
Integrated Planning and Reporting
Framework, this is our Community
Strategic Plan.

Version	Date
1.0	May 2012
2.0	June 2013
3.0	June 2017

Shire of Bellingén 2027

Community Vision

Connected, Sustainable, Creative

Message from the Mayor and the General Manager

The first Community Strategic Plan for the Bellingén Shire was prepared by Council in 2012 following an extensive community engagement process. Over the past four years Council progressively delivered upon the aspirations in the plan and reported on achievement in the End of Term Report which was presented to Council in August 2016.

This model of reporting came about following legislation put in place by the NSW Government to change the way local governments plan and deliver activities, programs, and services.

The Integrated Planning and Reporting Framework offers the opportunity to work both within our community and more broadly on issues that affect us toward aspirational goals enabled through interesting and innovative business models partnerships and alliances.

Importantly, the corporate planning process supports leadership and innovation by both council and community fostering discussion about funding priorities, service levels, our local identity, as well as planning in partnership for a more sustainable future.

This Shire of Bellingén, Community Vision seeks to reflect the aspirations of the Bellingén Shire community articulating Council's role as custodian.

It has been developed from community engagement and is built on the 'quadruple bottom line' – that is, the pillars of sustainability of economy, community, environment, and civic leadership/governance – and builds on the work carried out in 2012 around the integration of sustainability into the core business of council.

A major part of this process is about creating links with individuals, community groups, and our business community to establish a platform to work collaboratively.

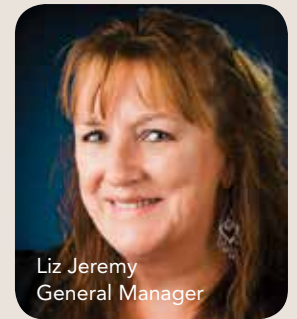
These include economic development and tourism, health and wellbeing, growth and development, the efficiency and effectiveness of Council's operations, as well as environmental sustainability issues such as climate, biodiversity, fresh water, and food security.

The Bellingén Shire of 2027 will be very different to the Shire of today and this plan provides a road map to help us to work toward our aspirations and to provide balance in maintaining the special characteristics of our area that contribute to the area's unique identity.

Our goal is to be a leadership community and a sustainable community that harnesses the talent, intellect, skill and commitment of our people to fully develop our potential, in a balanced way.



Cr Dominic King
Mayor



Liz Jeremy
General Manager

Our challenges are outlined in detail in the following pages and can be summarised in just three words.

In short, our focus is: connected, sustainable, creative.

Cr Dominic King, Mayor

A handwritten signature in dark ink, appearing to read 'D King'.

Liz Jeremy, General Manager

A handwritten signature in dark ink, appearing to read 'Liz Jeremy'.

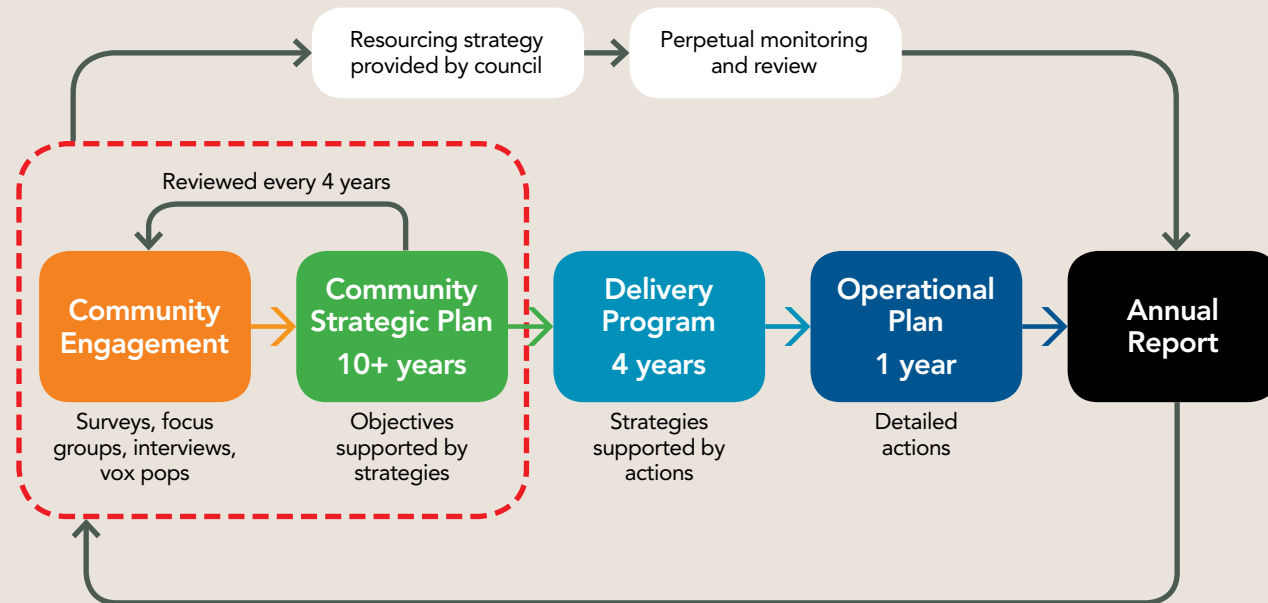
Shire of Bellingen 2027 Community Vision Our Values

The values of our plan

What is the Community Vision?

The purpose of the Community Vision (CV) is to look into the future for our community. This vision is our highest level planning document and aligns our community's vision with a clear strategic direction for the Shire's long-term future.

These strategic directions inform Council's detailed planning process which is encapsulated in the Delivery Program and the Operational Plan.



The Shire of Bellingen 2027 Community Vision is about creating a sustainable future together for the good of all.

The key priorities that we will strive towards are:

Respect and understanding of our community's needs
Fairness and equity
Stewardship
Responsible decision-making
Co-operative Partnerships
Pride in our community

Shire of Bellingin 2027 Our Community Vision

Our vision for the future must encompass all aspects of living and working in our shire, as well as ways in which we are connected beyond our borders - regionally, nationally and globally. Our vision is about protecting the pristine natural beauty of our environment and enhancing our prosperous and safe community where inclusiveness and sustainable living are embraced, so that creativity and cultural activity can flourish.

Connected, Sustainable, Creative.

Connected

We are a community that is inclusive, connected to each other in our shire, and with connections beyond - regionally, nationally, and globally.

Sustainable

We strive to live sustainably to ensure that we have enough for all, forever.

Creative

We are a community that is creatively and culturally dynamic. We are ingenious and inventive in finding innovative solutions to problems and challenges.

Shire of Bellingen 2027

Community Vision

Our Profile

The Bellingen Shire is currently home to 13,011 people (ABS ERP 2015), who come from many different countries and are involved in diverse occupational, cultural, and social activities.

The shire has three distinct geographical areas – ocean, river, and mountains. They incorporate the communities of Mylestom, Repton, Urunga on the coast, Bellingen on the river, and Dorrigo on the plateau. Each is a vibrant and rich community with its own characteristics.

The Local Government Area is made up of many beachside and inland localities, villages, towns and suburbs. These are Urunga, Raleigh, Repton, Mylestom, Fernmount, Bellingen, Gleniffer, Kalang, Darkwood, Orama, Brinerville, Thora, Bostobrick, North Dorrigo, Dorrigo, Cascade, Megan, Brierfield, and Deer Vale.

Situated about half way between Sydney and Brisbane, with a total area of 160,205 hectares, the shire is a lifestyle region with an emphasis on cultural activities and social cohesion.

Agricultural practices have diversified over the years and are now a mix of traditional and non-traditional farming methods.

Many of today's residents operate small to medium-size enterprises in creative industries involving artists, crafts people, writers, musicians, and horticulturists.

Bellingen Shire has an abundance of natural assets, some 57% of the shire is State Forest or National Parks (21.26% State Forests and 32.36% National Parks). This and our cultural attractions have created a thriving tourism industry with more than 223,000 visitors coming to the shire each year spending a total of \$57 million (Destination NSW 2015 Bellingen LOGA local profile). Numerous festivals, ranging from jazz, classical and world music, to environmental, food and wine events, attract distinct audiences, enhancing the social and economic life of the region.

Employment

There were a total of 5264 residents employed in the year ending June

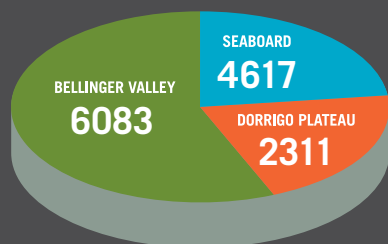
2016. The largest industries in 2011 were Health Care and Social Assistance (716), Education and Training (543), Retail Trade (504) Accommodation and Food Services (414), Construction (411) Agriculture, Forestry and Fishing (364), Manufacturing (329) and Public Administration and Safety (262).



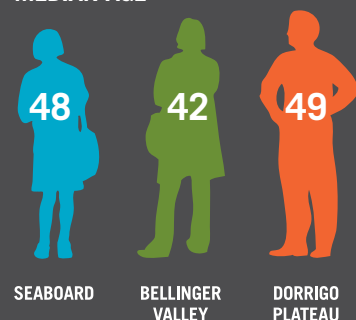
Shire of Bellingen 2027 Community Vision Our Community

The main demographic characteristics of our community are captured here in a snapshot for each of the areas within Bellingen Shire. These figures are based on the 2015 Australian Bureau of Statistics data resources.

POPULATION



MEDIAN AGE



FAMILY TYPES

Couple families without children Couples with children One parent families Older lone person household (>65 yrs)

LABOUR FORCE

Managers or Professionals People employed part time Unemployment rate / Youth unemployment rate

NSW

24.5% 31.7% 11.0% 9.2% 32% 33.8% 5.9/12.8%

Mid North Coast

30.2% 21.4% 12.1% 13.8% 29.8% 43.1% 8.2/16.2%

SEABOARD

21.1% aged 18 yrs and under
5.3% aged 18-24 yrs
16.3% aged 50-59 yrs

32.6% 19.3% 9.8% 13.6% 29.1% 47.3% 5.8/6.9%

BELLINGER VALLEY

27.5% aged 18 yrs and under
4.7% aged 18-24 yrs
17% aged 50-59 yrs

25.7% 27.7% 14.5% 8.6% 38.9% 51.2% 9.7/7.0%

DORRIGO PLATEAU

22% aged 18 yrs and under
5.6% aged 18-24 yrs
18.5% aged 50-59 yrs

48.5% 22.5% 9.2% 12.8% 41.2% 43.5% 4.5/13.0%

Couple families without children Couples with children One parent families Older lone person household (>65 yrs)

Managers or Professionals People employed part time Unemployment rate / Youth unemployment rate

Shire of Bellingén 2027

Community Vision

Our Council

As a local government organisation Bellingén Shire Council is charged with the responsibility for delivery of a diverse range of services each and every day.

Council has 149 approved positions (as at 30 June 2016).

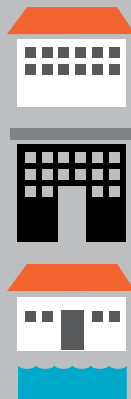
The elected Council comprises 7 Councillors who represent the entire Local Government Area. The Mayor is elected by popular vote once every four years and the Deputy Mayor is nominated and elected annually by fellow Councillors.

Bellingén Council has a broad portfolio of community infrastructure and assets as follows:

COUNCIL INFRASTRUCTURE & ASSETS

BUILDINGS

- 1 administration
- 3 libraries
- 4 depots
- 3 waste depots / transfer stations
- 53 sport / recreation
- 3 swimming pools
- 9 halls
- 1 saleyards
- 3 commercial
- 24 emergency
- 2 surf clubs



PLANT EQUIPMENT & VEHICLES

- 2 backhoes
- 2 road brooms
- 2 excavators
- 2 graders
- 15 mowers
- 1 bus
- 44 cars & utes
- 2 rollers
- 11 tractors
- 13 trailers
- 29 trucks
- 1 skidsteer loader
- 3 wheel loaders



(Approx \$8.4m worth)

ROADS

- 70km state roads
- 43km regional roads
- 427km sealed local roads
- 114km unsealed local roads
- 24km footpaths
- 71km kerb & gutter
- 39km stormwater drains
- 4 public car parks
- 4.5km cycleways & shared paths

BRIDGES

- 87 timber /composite
- 26 concrete
- 21 large culverts
- 17 footbridges

SEWERS

- 75.4km of gravity sewer mains
- 25.6km of rising mains
- 3 treatment plants
- 28 pump stations
- 1483 manholes

WATER

- 175km of mains
- 2 treatment plants
- 3 bores / 1 well
- 2 river pump stations
- 1 reticulated pump station
- 9 reservoirs
- 1105 hydrants
- 1019 valves

Shire of Bellingren 2027

Community Vision

Our Challenges

Our review of our community vision highlighted continuing priorities:

1 Resilient economy

- Affordable housing
- Telecommunications and contemporary internet access in a changing environment
- Support and encouragement of innovation, entrepreneurship and local businesses

2 Community wellbeing

- Provision of community facilities and services to support community, recreational, sporting, arts and cultural activities
- Identifying celebrating, and protecting our indigenous cultural heritage

3 Places for people

- Restoration and renewal of transport infrastructure, especially roads and bridges
- Ensuring our public places are safe and accessible for our community
- Providing cycleways and shared pathways
- The importance of accessible transport options

4 Our living environment

- Our changing climate
- Our rivers and foreshores
- The importance and management of our local biodiversity, natural resources and affiliated industries
- Supporting innovative technologies and processes such as alternative power sources, local energy networks and managing waste as a resource

5 Civic leadership

- A focus on transparency and within that collaborative Council and community engagement
- Strong communication around local issues
- Provision of services of importance to the community to an agreed standard
- Natural disasters and community resilience

Shire of Bellingen 2027

Our Community Vision

Our Planning Framework

Our plan must:

- Have a long-term focus
- Address important social, environmental, economic and civic leadership issues
- Be based on an engagement process
- Provide for a resourcing strategy including how community assets will be used and managed in the future, how the council workforce will be managed to deliver the desired outcomes, and provide a financial plan outlining how aspects of the plan will be funded
- Outline the principles on which the plan is based
- Provide for measuring and monitoring progress in implementing the plan
- Provide for reporting to the community on progress and achievements

How will we use the plan?

The outcomes will determine priorities in the services and projects that Council delivers over the next 20 years. This will be achieved through development

implementation and review of a range of supporting strategic documents including Council's Resourcing Strategy and a series of Delivery and Operational Plans.

How was our plan developed?

Council has in place a community engagement framework which was developed as part of the initial Integrated Planning and Reporting documents in 2012. It is based on the social justice principles of equity, access, participation and rights for engagement with our local community. The framework includes our community engagement practices around the development and review of various council documents including the Community Vision, ensuring it encapsulates information relating to community, environmental, and economic sustainability as well as places for people and civic leadership.

Council's first Community Vision was developed and adopted by council in 2012 and reaffirmed in 2013. It was built on an extensive community engagement process and supported

the 2012-16 Council's direction and progress. The myriad of outcomes and achievements arising from the first four years of implementation of the plan was reported to council in August 2016 in the End of Term Report.

The 2016-20 elected Council has a focus on engagement with our community which will remain a priority. As part of the development of this updated vision Councillors reviewed the first iteration of the document, considered the results of a series of community surveys and feedback opportunities over the preceding four years and actively sought to meet with community members through structured focus groups in each of our towns. This was in addition to broader engagement activities including seeking feedback through 'Create', council's online engagement portal as well as social and traditional media, distribution of hard copy information, information in Council's newsletter, one on one communications, and Vox pop interviews with people on the street.

The outcomes of the various processes were consolidated to enable assessment

of relevance against the existing Community Vision. This confirmed that the Community Vision continues to reflect the aspirations of our community as well as highlighting continuing challenges for priority focus between council, its community and other Community Vision stakeholders.

Whilst Council has the role of initiating the plan and coordinating the community input, it is not wholly responsible for its implementation. Some of the strategies are the responsibility of individuals and community groups while other partners such as government agencies and businesses will be encouraged to deliver long term objectives from the plan.

In preparing the Community Vision council has been mindful of the key directions of the NSW State Plan and various regional strategies that apply to our local government area. Our community vision, a minimum 10 year plan, will form an important reference point for planning activities at regional and local levels.

Shire of Bellingin 2027 Community Vision

Aspirations for our future: Resilient Economy



We have meaningful work and vibrant businesses within our community

Strategic Directions	BSC Role	Partner	Strategic Directions	BSC Role	Partner
Our community has a diversity of businesses and new industries	Influence	State and Federal Government, Business, Community, Regional partners	We have the public infrastructure to appropriately support business activity	Provide, Influence	State and Federal Govt, Regional Partners
We have innovative and alternative local trading systems	Influence	State and Federal Government, Business, Community, Regional partners	We are a disaster resilient community	Influence	Business, SES, Community, State and Federal Govt
Businesses within our shire are ethical and sustainable	Influence	Business	Our families are able to support themselves locally	Influence	Business, Community, Regional Partners

We have balanced, sustainable tourism

Strategic Directions	BSC Role	Partner
Our Shire offers a broad range of experience for visitors	Provide, Influence	State and Federal Government, Business, Community
Our regional tourism assets are enhanced	Provide, Influence	State and Federal Govt, Business, Community, Regional Tourism Bodies
Our tourism providers strive for sustainable operations	Influence	State and Federal Govt, Business, Community, Local Tourism Groups
Our creative communities including craftspeople, writers and musicians are promoted and encouraged	Provide, Influence	Event Organisers, Artists, Business, Community Groups

We have a sustainable local farming sector that provides us with healthy, fresh food

Strategic Directions	BSC Role	Partner
Local food growing, sharing and education initiatives are supported and developed	Provide, Influence	State and Federal Government, Business, Community
Alternative farming systems are employed with examples including cooperative farming and Landshare	Provide, Influence	State and Federal Government, Business, Community
Farming practices are financially and environmentally sustainable	Provide, Influence	State and Federal Government, Business, Community
Agriculture is a valued part of our economy	Influence	Business, Community Groups, Regional Partners

Shire of Bellingden 2027

Community Vision

Aspirations for our future: Community Wellbeing



Our children, youth and seniors are valued, involved and supported

Strategic Directions	BSC Role	Partner
Youth and seniors programs and activities are in place and actively supported	Provide, Influence	Educational institutions, Business, State & Federal government, NGO's
Strong partnerships between schools and our community are in place to allow for intergenerational and cultural learning	Provide, Influence	Community Groups (including Aboriginal Corporations), Schools
Students have a variety of mechanisms such as a support centre and local scholarships	Influence	Educational institutions, Business, State & Federal government
Opportunities exist to share the experience and wisdom of seniors	Provide, Influence	Individuals, schools, community groups, Business, State & Federal Government

We are a learning and creative community

Strategic Directions	BSC Role	Partner
The benefits and understanding of lifelong learning are promoted	Provide, Influence	Educational institutions, Business, State & Federal government, NGO's
There are opportunities for lifelong learning including regaining and retaining traditional skills	Influence	Educational institutions, Business, State & Federal government, NGO's
Our community is motivated to participate in lifelong learning activities	Influence	Educational institutions, Business, State & Federal government, NGO's
A diversity of cultural and artistic activities are available across the Shire	Influence	Community, Festival organisers, State & Federal Government

We value, honour and actively acknowledge our Gumbaynggirr culture and heritage

Strategic Directions	BSC Role	Partner
We actively engage with and include the perspectives and knowledge of Aboriginal people	Provide	Aboriginal Community
Opportunities exist to learn about our Aboriginal language, history and culture	Influence	Aboriginal Community, State & Federal Government, Educational institutions
We have regular Aboriginal events, activities and storytelling in an appropriate cultural space	Influence	Aboriginal Community
Gumbaynggirr place and language is acknowledged through signage and other mechanisms	Provide	Aboriginal Community

We are connected, safe and healthy with a strong sense of community

Strategic Directions	BSC Role	Partner
Community groups actively communicate and collaborate	Provide	Community Groups
There is connection between and across our communities	Provide	Community
We have the programs, services and infrastructure to ensure a safe and healthy community	Provide, Influence	Health Services, Emergency Services, Community, Police, Traffic Authorities
Our community is diverse, tolerant and understanding	Provide, Influence	State Government, NGO's, Community

Shire of Bellingin 2027 Community Vision

Aspirations for our future: Places for People



We have a diversity of beautiful spaces that foster community happiness and wellbeing

Strategic Directions	BSC Role	Partner
We have a variety of passive recreation spaces including riversides, parks and reserves	Provide, Influence	Community, Developers, State and Federal funding bodies
We have a variety of active recreation spaces including playgrounds, sporting fields and multipurpose centres.	Provide, Influence	Community, Developers, State and Federal funding bodies
We have a variety of shared community spaces including meeting spaces accommodating public art, cultural and environmental amenity	Provide, Influence	Community, Aboriginal Corporations, Developers, State and Federal funding bodies

We have a mixture of affordable sustainable housing options for all in our community

Strategic Directions	BSC Role	Partner
There are affordable housing options for all through a diversity of mechanisms including increased public and community housing	Influence	Dept Housing, Housing Cooperatives/ Community Housing, Developers
Sustainable building and retrofitting of existing housing stock is the standard approach	Provide, Influence	Developers, Building Owners, State and Federal funding bodies, Community
Eco-village and community living developments for mixed ages are encouraged	Influence	Developers, Community
Heritage buildings and sites are protected	Provide, Influence	Building Owners, State and Federal funding bodies, Community

We are connected and able to move around in a safe, accessible, affordable, healthy and environmentally friendly way

Strategic Directions	BSC Role	Partner
We have effective public and community transport linking townships in the Shire and linking to regional centres	Influence	Transport companies, Business, Community
Our existing rail network is optimised for freight and local trains	Influence	State and Federal Authorities
We have a network of cycleways, footpaths and walking trails, supported by maps and signage which encourage active transport and reduce car dependency	Provide	Developers, State & Federal Authorities
Our local infrastructure supports electric vehicles and non-motorised forms of transport	Provide	Developers, State and Federal Authorities, Community, Business
We have a system of safe, well-maintained roads including car calming infrastructure	Provide, Influence	State and Federal Authorities

We have the facilities and services needed to be a healthy and active community

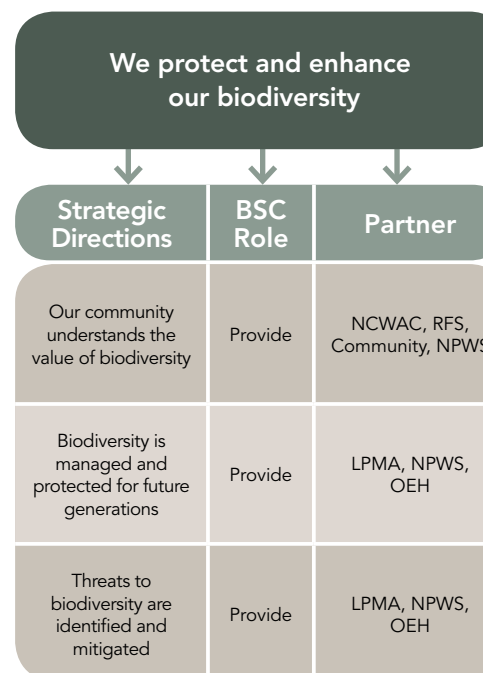
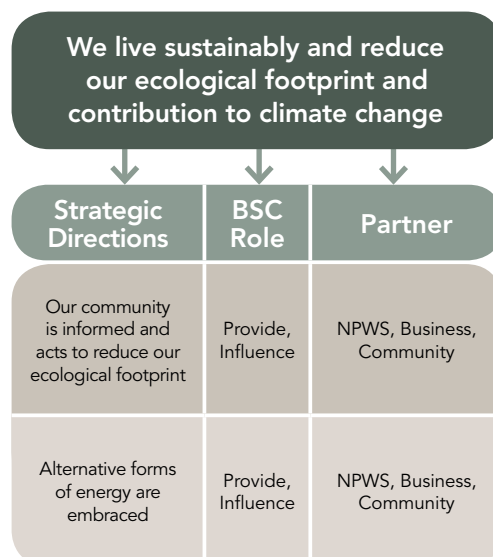
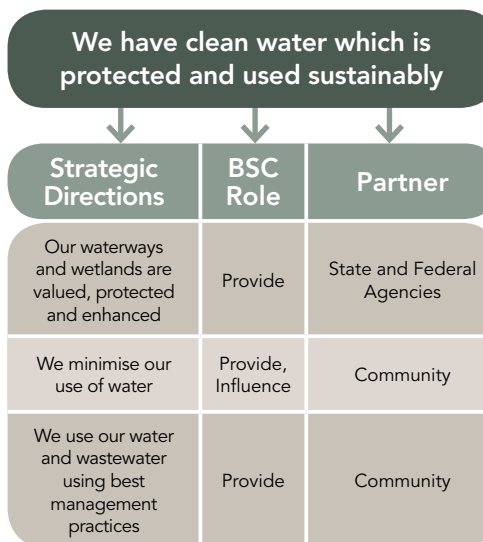
Strategic Directions	BSC Role	Partner
Health care options and facilities are enhanced across the Shire including birthing, palliative and aged care support	Influence	State Government, Community, Health Services
There is a holistic approach to health	Influence	State Government, Community
There is active participation in a range of sporting and recreational pursuits	Influence	State Government, Community
Healthy lifestyles and practices are enhanced	Provide, Influence	State Government, Community, Health Services

Shire of Bellingin 2027

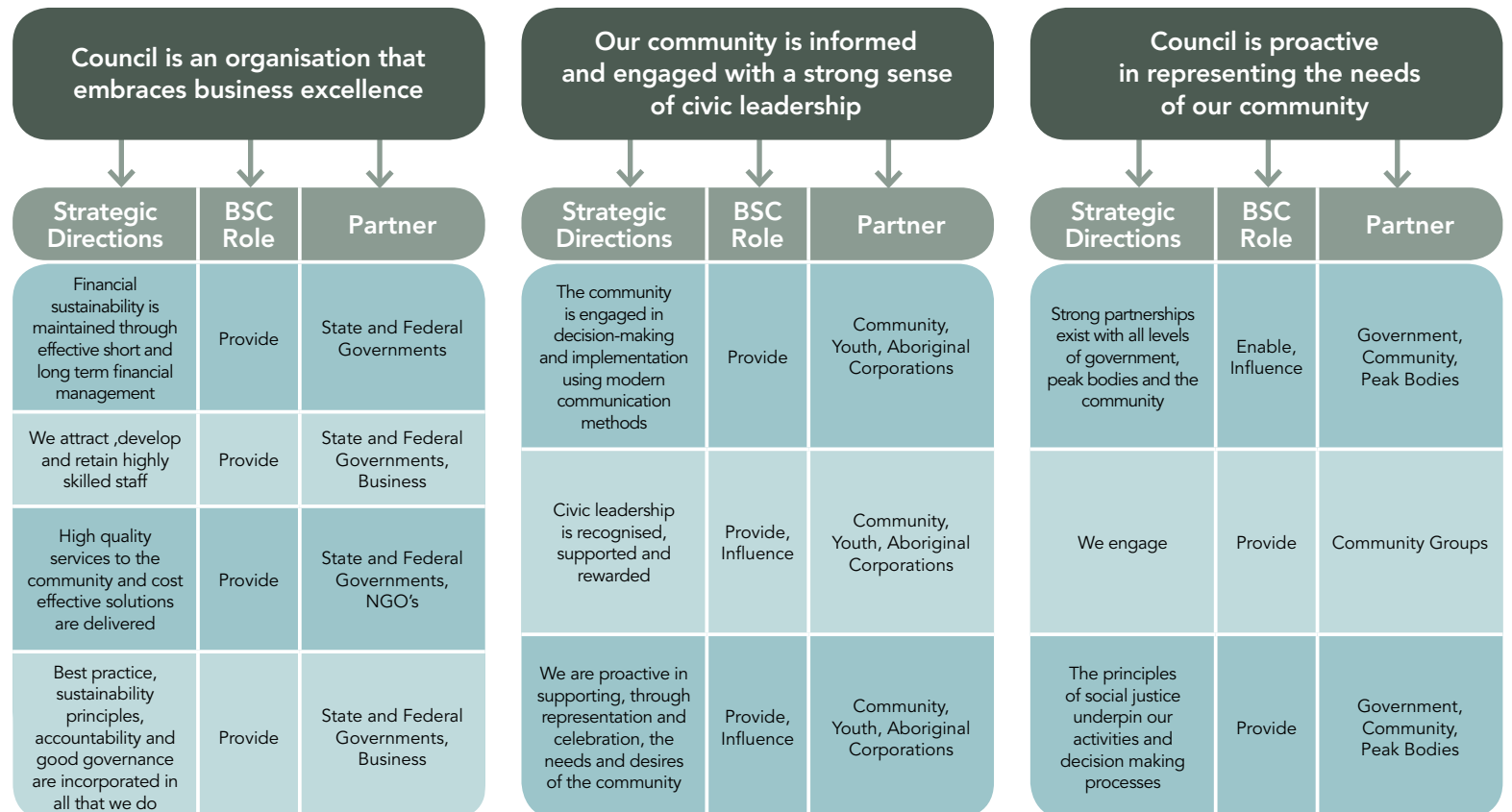
Community Vision

Aspirations for our future:

Living Environment



Shire of Bellingin 2027 Community Vision Aspirations for our future: Civic Leadership



Shire of Bellingen 2027 Community Vision Directions and Partnerships

In delivering our long-term vision for the Shire of Bellingen, there are also government guidelines, State Legislation, and state and regional plans to take into consideration. It is important that we are mindful of the principles and requirements embedded in these documents and that we seek to work collaboratively with other partners in the process.

The following is an outline of the principles involved in our directions and partnerships:

Ecologically Sustainable Development

The Local Government Charter, which is contained in the NSW Local Government Act, requires all councils and their communities to consider the principles of Ecologically Sustainable Development in the delivery of plans and activities.

There are many definitions of Ecologically Sustainable Development (ESD). However, the national strategy for Ecologically Sustainable Development defines ESD as:

Development that improves the total quality of life, both now and in the future, in a way that maintains the ecological processes on which life depends.

The principles of Ecologically Sustainable Development include:

Sustainable use – considering the total quality of life, now and in the future, and using natural resources in a manner which is sustainable.

Integration – integrating environmental sustainability concerns with economic goals to ensure that development minimises environmental harm.

Inter-generational and intra-generational equity – ensuring equity in the use of our natural resources within the present generation, and ensuring that the health, diversity and productivity of our environment is maintained or enhanced for the benefit of future generations.

Conservation of our biodiversity and ecological integrity – ESD implies that conservation of our biological diversity is a fundamental consideration in economic or development plans and projects. Within that, biological diversity is understood to include genetic diversity, species diversity, and ecosystem diversity.

Internalisation of environmental sustainability costs – wherein the cost of goods and services should include full-life cycle costs including the use of natural resources and assets and the disposal of associated waste.

Social justice

Local communities are required to consider the NSW Government's social justice principles (which are underpinned by legislation) when preparing long-term plans, and to test their community's goals and aspirations against these principles.

The principles of social justice include:

Equity – there should be fairness in decision-making, prioritising and allocation of resources, particularly for those in need. Planning processes should take particular care to involve and protect the interests of people in vulnerable circumstances.

Access – all people should have fair access to services, resources and opportunities to improve their quality of life.

Participation – everyone should have the maximum opportunity to genuinely participate in decisions which affect their lives.

Rights – equal rights should be established and promoted, with opportunities provided for people from diverse linguistic cultural and religious backgrounds to participate in community life.

Shire of Bellingen 2027 Community Vision Directions and Partnerships

Planning in partnerships

The purpose of developing a long-term community plan is to manage change towards a desired future, in a balanced way that includes facilitating joint-planning and prioritisation across all levels of government, industry and the community, in relation to the future direction of our shire; and to balance competing demands for economic development, environmental protection, and an equitable society.

There is a strong alignment between the Shire of Bellingin 2027 Community Vision and the State Government's "Premier's priorities", which focus on a number of areas of activity to deliver better results for the NSW community.

The Premier's Priorities, released in September 2015 identified 12 priorities which set targets across;

- Building infrastructure
- Creating jobs
- Driving public sector diversity
- Faster housing approvals
- Improving education results
- Improving government services

- Improving service levels at hospitals
- Keeping our environment clean
- Protecting our kids
- Reducing domestic violence
- Reducing youth homelessness
- Tackling childhood obesity

The North Coast Regional Plan prepared by the NSW Department of Planning and released in April 2017, represents an agreed NSW Government position on the future of the region. The strategy applies to the period 2017-2036. The strategy encapsulates the following four goals:

- The most stunning environment in NSW
- A thriving, interconnected economy
- Vibrant and engaging communities
- Great housing choice and lifestyle options

The primary purpose of this 25 year land use planning strategy is to ensure that adequate land is available and appropriately located to accommodate the projected housing and employment needs of our high growth region.

The strategy focuses on:

- Settlement and housing
- Settlement character and design
- Economic development and employment growth
- Environment and natural resources
- Cultural heritage
- Water and energy resources
- Regional transport

In August 2010, Regional Development Australia Mid North Coast approved a regional plan which looks at a 20-year timeframe and examines priorities for regional economic development.

A revised plan will be released in 2017. The plan's vision is "that the people of the Mid-North Coast will live and work in a place of innovation, opportunity and inclusion, a place that will lead the region in social, environmental, cultural and economic sustainability".

The Shire of Bellingin 2027 Community Vision identifies the need to develop effective partnerships with a variety of government agencies, local government, stakeholders and the community in order to deliver

our desired results. Collaborative leadership, advocacy, and constructive partnerships at all levels of government and throughout the community are what will make the difference to a successful future.



Shire of Bellingren 2027 Community Vision Progress Reporting

How will progress be reported?

The Community Vision (CV) is a living document that will require adjustments and evaluation as the community grows and changes together. Measuring and assessing the CV is an ongoing process involving the community, other agencies, business and Council.

While the CV is not solely a Council plan and in fact belongs to the whole Bellingren Shire community, Council does have a certain legislative responsibility to guide and influence its implementation. Part of that responsibility is to report progress back to the community which will be done through the following methods:

- Bi-annual reporting on the implementation of the Delivery Program and Operational Plan
- The Annual Report assessing the achievements of the Delivery Program and Operational Plan each year
- An End of Term Report outlining the achievements in implementing the Four Year Delivery Program.

Council also has in place, or is developing a number of community engagement practices that will be used to assess the community's satisfaction with the progress on the CV strategies. These practices include:

- Ongoing surveys and workshops conducted in the community
- Community meetings
- Online discussion forums
- Telephone surveys
- 'Create' Engagement website
- Pop up consultation venues



References - plans, strategies, policies, projects, mou's and sources

Bellingin Shire Council Plans

Bellingin Shire Public Art Policy 2008
 Bellingin Shire Arts and Cultural Plan 2012
 Bellingin Shire Public Art Plan 2014
 Asset Management Plan
 Bellingin Development Consent Plan 2010
 Bellingin Economic & Tourism Development Plan 2011
 Bellingin Emission Reduction Plan
 Bellingin Local Environment Plan 2010
 Bellingin Kalang Estuary Management Plan
 Bellingin Kalang River Health Plans
 Bellingin Landcare MoU
 CBD Master Plans
 Climate Change Adaptation Strategy
 Coffs Coast Waste Strategy
 Community Engagement Strategy
 Disability Inclusion Action Plan 2017-2021
 Emergency Plan
 Farmland Mapping
 Growth Management Strategy 2007
 Local Adaptation Pathways Plan
 Locality Plans
 Long Term Financial Plan
 Management Plan
 No Burn policy
 Open Space and Community Facilities Plan
 PAMP
 Resources Plan
 Urunga and Bellingin Revised Storm Water
 Workforce Plans

Regional Plans

Art MNC Strategic Plan – Arts Mid North Coast
 Change, Primary Industry and Northern Rivers
 Coffs Coast Transportation Plan – Catchment
 Action Plan
 Department of Environment of Heritage
 Local Land Services – North Coast
 MNC Community Development Plans - Part of
 NJSW 2021
 MNC Farmland Mapping Project - Department
 of Planning, Environment and Climate
 MNC Regional Action Plan [2021] - Part of NSW
 2021 plan
 MNC Regional Tourism Plan – The Mid North
 Coast
 MNC Regional Water Plan – Part of NSW 2021
 North Coast Regional Plan 2036 (2017) - NSW
 Department of Planning
 North Coast Regional SOE Plan - North Coast and
 Mid North Coast Councils
 Northern Rivers Regional Biodiversity Plan – NSW
 Regional Employment Plan (2010) - Department
 of Education, Employment and Work Place
 Relations
 Regional Tourism Organisation

State Government Plans

Premiers Priorities (2015)
 NPWS Plans of Management
 – Office of Environment and Heritage
 NSW Biodiversity Strategy
 – Office of Environment and Heritage
 Coastal Management Strategy
 – Office of Environment and Heritage
 NSW Climate Change Action Plan
 – Office of Environment and Heritage

NSW Energy Efficiency Stagey
 – Office of Environment and Heritage
 NSW Waste Avoidance Strategy
 – Office of Environment and Heritage
 Resource Recovery Strategy
 – Office of Environment and Heritage
 Industrial Noise Policy
 – Office of Environment and Heritage
 Road Traffic Noise Policy
 – Office of Environment and Heritage
 Health Plans – Department of Health
 Families NSW Plan
 – Department of Community Services

Federal Government Plans

Building Australia Workshops
 – Department of Education, Employment
 and Work Place relations
 National Visitor Surveys
 – Tourism Research Australia
 International Visitor Surveys
 – Tourism Research Australia
 Regional employment Plan
 – Regional Development Australia
 Auslink – Department of Climate Change and
 Energy Efficiency
 National Waste policy – Department of
 Sustainability, Environment, Water, Population and
 Communities.
 Carbon Pollution Reduction Scheme –
 Department of Climate Change and Energy
 Efficiency
 Australia's Biodiversity Conservation Strategy –
 Department of Sustainability, Environment, Water,
 Population and Communities

Acronyms

CSP	Community Strategic Plan
ABS	Australian Bureau of Statistics
NSW	New South Wales
BSC	Bellingin Shire Council
BLEP	Bellingin Local Environmental Plan
DCP	Development Control Plan
NGO's	Non Government Organisations
RDA	Regional Development Australia
PAMP Plan	Pedestrian Accessibility and Mobility Plan
CBD	Central Business District
RFS	Rural Fire Service
SFNSW	State Forest NSW
NPWS	National Parks and Wildlife Service
CAP	Catchment Action Plan
MoU	Memorandum of Understanding
LEP	Local Environment Plan
OLG	Office of Local Government
ESD	Ecologically Sustainable Development

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Sandra Francis - Dorrigo Support Centre (with Allen Wilson)

Dave Forsyth - Bellingren Hearthfire Bakery

Patsy Green - President Dorrigo Chamber of Commerce

Robin Heath - Dorrigo Plateau Local Aboriginal Lands Council

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